



HORIZON LINES

**HRZ
LISTED
NYSE**

Career Day

May 2011

Objective & Agenda

Objective

- Provide comprehensive review of Horizon Lines.

Agenda

- What we do
- Ports
- Vessel Strings
- Questions



Horizon Lines – What we do...

Company Overview

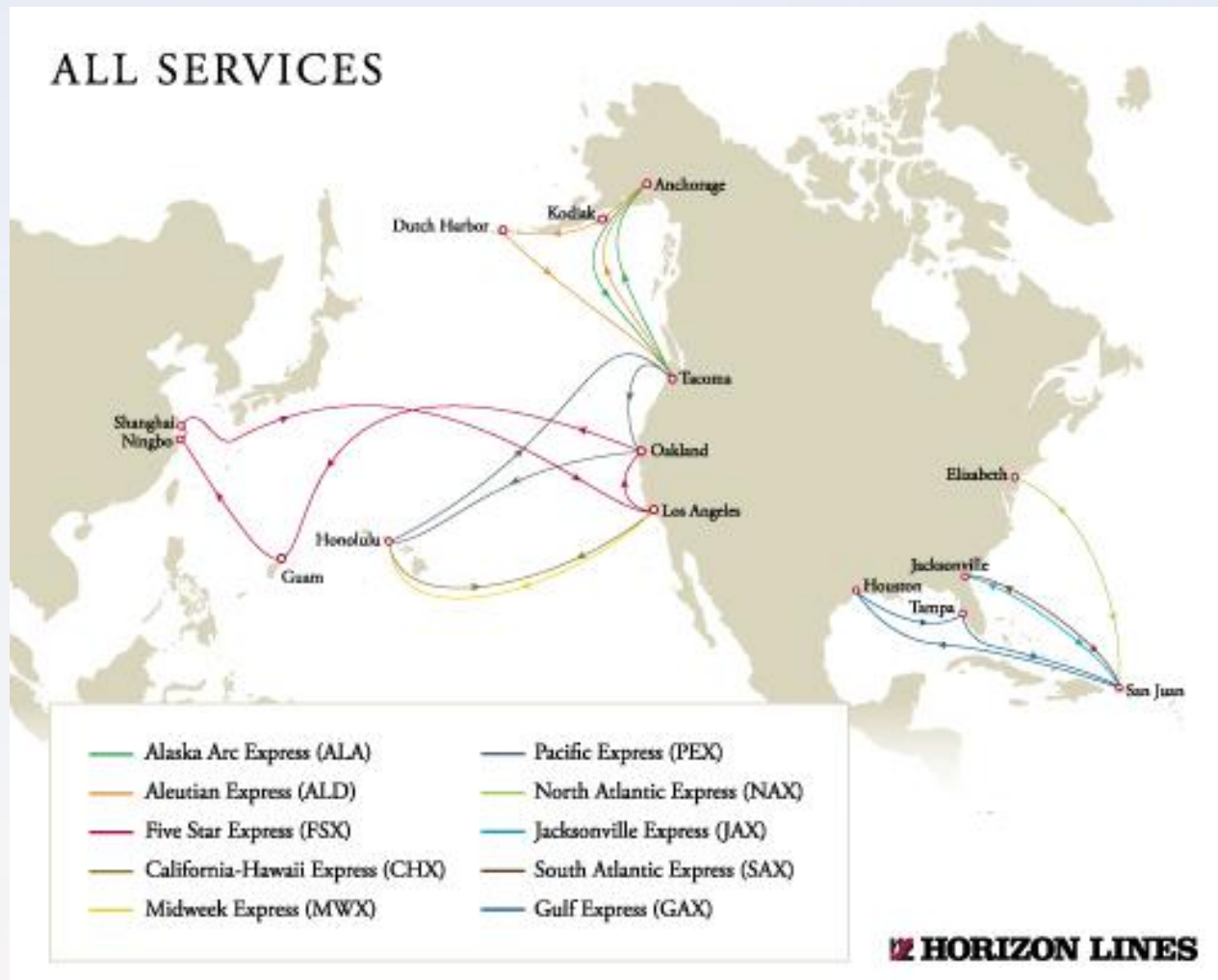
Horizon Lines, Inc. (www.horizonlines.com) is the nation's leading domestic ocean shipping and integrated logistics company. The company owns or leases a fleet of 20 U.S.-flag containerships and operates five port terminals linking the continental United States with Alaska, Hawaii, Guam, Micronesia and Puerto Rico. The company also manages a domestic and overseas service partner network and provides integrated, reliable and cost competitive logistics solutions. Horizon Lines, Inc., is based in Charlotte, NC, and trades on the New York Stock Exchange under the ticker symbol HRZ.



Horizon Lines - Ports



Horizon Lines – All Services



Vessel Sailings – Alaska



Vessel Sailings - Hawaii

ALL HAWAII SERVICES



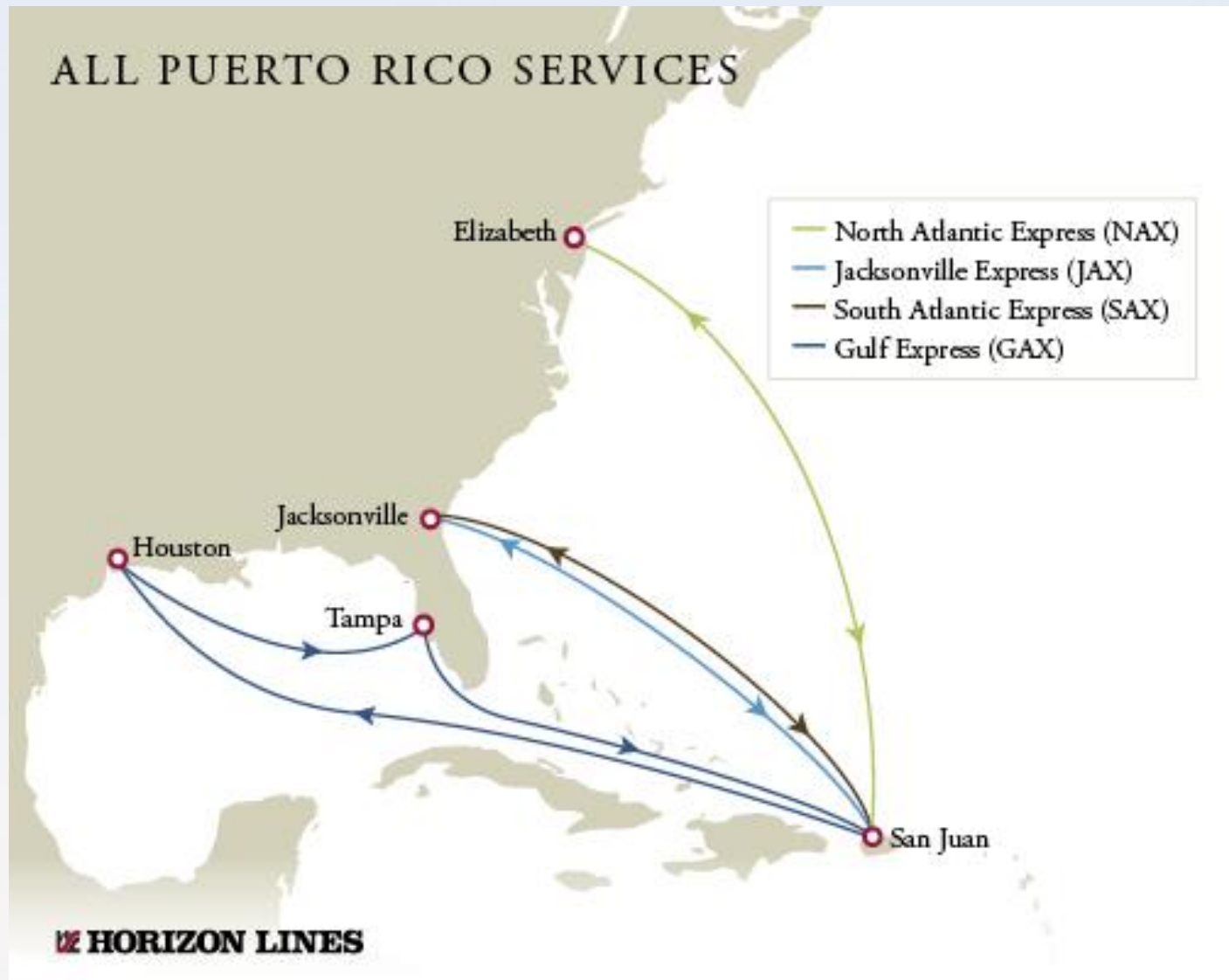
HORIZON LINES



Vessel Sailings – Guam & Northern Marianas



Vessel Sailings – Puerto Rico



Vessel Sailings – Asia, Ningbo



Inland Truck – Intermodal Capabilities

Horizon Lines provides intermodal trucking services in North America, Alaska, Hawaii and Guam.



Equipment Fleet

Equipment

Horizon Lines maintains several container sizes and features. These include:

Dry Cargo 20'

Dry Cargo 40' Standard or High Cube

Dry Cargo 45' High Cube

Refrigerated (Reefer) 40' and 45' High Cube

Specialized Reefers including controlled atmosphere and humidity controlled. For full listing of specialized reefer services, click Refrigerated Cargo Solutions.

Specialized Equipment for out-of-gauge cargo including Open Top containers and Flat Racks



Horizon Lines

- In the short and long term, Horizon Lines has a business model that works
 - Customers remain committed
 - Company has the operational capability to manage through the current challenge
- Horizon Lines is operationally well positioned to serve
 - Majority of the equipment fleet renewed
 - Key infrastructure and people remain intact
- Intent is to maintain service to the customers and markets we serve
 - Vessels keep running and customer service excellence remains intact
- Committed to open communication and protecting the interests of Domestic Cargo Transportation.



Questions